

MANAGEMENT'S DISCUSSION & ANALYSIS (Expressed in United States Dollars)

For the three and nine months ended September 30, 2025

MANAGEMENT'S DISCUSSION AND ANALYSIS (Expressed in US dollars, unless otherwise indicated)
For the three and nine months ended September 30, 2025 and 2024

### **GENERAL**

This management's discussion and analysis ("MD&A") for Atico Mining Corporation (the "Company" or "Atico") is intended to help the reader understand the significant factors that have affected Atico and its subsidiaries performance and such factors that may affect its future performance. This MD&A, which has been prepared as of November 18, 2025, should be read in conjunction with the Company's audited consolidated financial statements for the year ended December 31, 2024, and 2023, and the unaudited condensed interim consolidated financial statements for the three and nine months ended September 30, 2025 and 2024, and the related notes contained therewith. The Company reports its financial position, financial performance and cash flows in accordance with IFRS Accounting Standards as issued by the International Accounting Standards Board ("IASB"). All dollar amounts included in the following MD&A are in the United States ("US") dollars except where noted. These documents and other information relevant to the Company's activities are available for viewing on SEDAR+ at www.sedarplus.ca.

This MD&A refers to certain non-GAAP financial measures such as cash cost per tonne of processed ore and cash cost per pound of payable copper produced, used by the Company to manage and evaluate operating performance. These measures are widely reported in the mining industry but do not have a standardized meaning and may differ from methods used by other companies with similar descriptions. The Company believes that certain investors use these non-GAAP financial measures to evaluate the Company's performance. Accordingly, non-GAAP financial measures should not be considered in isolation or as a substitute for measures of performance prepared in accordance with IFRS. To facilitate a better understanding of these measures as calculated by the Company, we have provided detailed descriptions and reconciliations as required.

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### **COMPANY OVERVIEW**

The Company was incorporated under the laws of the Yukon Territory on April 15, 2010, continued pursuant to the laws of British Columbia effective October 17, 2011, and its fiscal year end is December 31. The Company is headquartered at Suite 501 - 543 Granville Street, Vancouver, British Columbia, Canada and has regional offices in Colombia, Peru, and Ecuador.

The Company is engaged in copper-gold mining and related activities including exploration, development, extraction, and processing in Colombia and the acquisition, exploration and development of copper and gold projects in Latin America. The Company completed its initial public offering ("IPO") in March 2012. In conjunction with the IPO, Atico began trading on the TSX Venture Exchange ("TSX-V") under the symbol "ATY".

On November 22, 2013, the Company completed the acquisition of 90% of the shares of Minera El Roble S.A. ("MINER"), the owner of the El Roble mineral property, taking control of the producing El Roble mine and 6,355 hectares of surrounding claims. MINER's principal asset is the operating El Roble underground copper-gold-silver mine and processing plant, located in Choco, Colombia. With a historic nominal capacity of 400 tonnes per day, the mine had processed over twenty-three years, 1.5 million tonnes of ore at an average head grade of 2.6% copper and an estimated gold grade of 2.5 grams per tonne ("g/t"). Since obtaining control of the mine on November 22, 2013, the Company has upgraded the operation from the historic nominal capacity of 400 tonnes per day to the current nominal capacity of 1,000 tonnes per day.

On September 11, 2019, the Company completed the acquisition of Toachi Mining Inc. ("Toachi") in a share exchange pursuant to a plan of arrangement. Toachi owned 60% of Compania Minera La Plata S.A. ("CMLP") and had an option agreement to earn up to a 75% ownership in CMLP which owns the two concessions comprising the La Plata project in Ecuador, a gold-rich volcanogenic massive sulphide ("VMS") deposit that was the subject of small-scale mining from 1975-1981 by Outokumpu Finland. The La Plata project covers a total area of 2,235 hectares along its 9-kilometer length, which contains known mineralization in two VMS lenses and nine priority exploration targets.

On August 20, 2021, the Company acquired the remaining 40% of the issued and outstanding shares of CMLP. and as a result of the acquisition, CMLP is now a wholly-owned subsidiary of the Company.

On May 23, 2025, the Company and the National Mining Agency of Colombia ("NMA") executed a new 30-year mining agreement and related title for the El Roble mine.

# THIRD QUARTER 2025 FINANCIAL AND OPERATING HIGHLIGHTS

- In Q3-2025, a shipping delay in Colombia prevented the Company from shipping its concentrate, leaving the product in inventory as of September 30, 2025. The concentrate was sold in October 2025 (Q4-2025) once revenue recognition criteria were met. The Company also posted a \$1.3 million negative adjustment to provisional pricing, based on updated gold assay results for the Q2-2025 shipment. In Q3-2024, sales totaled \$24.6 million with 11,936 dry metric tonnes ("DMT") sold.
- Due to there being no metals concentrate sold during in Q3-2025, loss from operations was \$2.6 million (Q3-2024 \$4.2 million income), while cash outflows from operations, before changes in working capital, was \$1.8 million (Q3-2024 \$8.1 million cash inflows). Cash used for capital expenditures amounted to \$2.9 million (Q3-2024 \$2.1 million).
- Net loss for the quarter was \$4.1 million, compared with \$1.2 million net income for Q3-2024.
- The working capital deficit (current assets minus current liabilities) was \$13.5 million at September 30, 2025 (December 31, 2024 \$11.3 million). During the quarter, the Company received advance payments of \$10.5 million from its customer on inventory, recorded as deferred revenue, which contributed to this deficit. These advances were settled in October 2025 through the sale and delivery of the concentrate to the customer.
- During the quarter the Company repaid \$2.7 million of loan payables and the Company ended the quarter with \$6.0 million (December 31, 2024 \$7.0 million) in long-term loans payable and \$4.7 million (December 31, 2024 \$8.5 million) in long-term arbitration award payable included in other liabilities.
- Cash costs were \$179.23 per tonne of processed ore (up 23% from Q3-2024 \$145.34) and \$2.74 per pound of payable copper produced (up 12% from Q3-2024 \$2.44) (refer to non-GAAP Financial Measures). The increase in cash cost per tonne was mainly due to reduced ore extraction in Q3-2025, leading to underused processing capacity, more infill drilling for mine planning, increased costs of preparations and ground support from the transition to the new upper zones of the El Roble mine, and higher costs from unfavorable foreign exchange and inflation. Cash costs per pound of payable copper produced (net of by-product credits) also increased due to lower copper output due to the lower copper grade. The Company expects a gradual improvement in tonnage and grade in the next quarter as more ore mined from the new upper zones, which contain higher grades, is added to the mine plan.

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- All-in sustaining cash cost per payable pound of copper produced was \$4.87 which was up from \$3.60 in Q3-2024 (refer to non-GAAP Financial Measures). This increase was primarily due to higher sustaining capital expenditures on mine development and mine infrastructure to expand ore extraction from the new upper zones which contain higher grade. Additionally, civil works were undertaken to construct a roofed tailings cover structure to support dry-stack tailings management.
- The Company produced 5,749 (Q3-2024 7,248) DMT of concentrate with a metal content of 2.3 million (Q3-2024 2.9 million) pounds ("lbs") of copper and 1,847 (Q3-2024 2,072) ounces ("oz") of gold.
- Processed tonnes decreased 9% to 61,392 compared to 67,354 in Q3-2024.
- On July 22, 2025, the Company announced the closing of a rights offering (the "Rights Offering"). Pursuant to the Rights Offering, 29,887,022 Right units of the Company were issued at the subscription price of CAD\$0.11 per unit for gross proceeds of CAD\$3,287,572. Each Rights Unit consisted of one common share (a "Common Share") and one transferable Common Share purchase warrant (a "Rights Warrant"), with each Rights Warrant exercisable into one Common Share (a "Rights Warrant Share") at a price of CAD\$0.18 per Rights Warrant Share for a period of two years from the issue date.
- On July 28, 2025, the Company announced the closing of a fully subscribed offering under the listed issuer financing exemption (the "LIFE offering"). Under the LIFE Offering, the Company sold 29,090,910 units of the Company, at a subscription price of CAD\$0.11 per unit for gross proceeds of CAD\$3,200,000. Each LIFE Unit consisted of one common share of the Company and one transferable Common Share purchase warrant (a "LIFE Warrant"), with each LIFE Warrant exercisable into one Common Share (a "LIFE Warrant Share") at a price of CAD\$0.18 per LIFE Warrant Share for a period of two years from the issue date.

### **RESULTS OF OPERATIONS**

## El Roble mine review

The El Roble mine is an underground copper, gold and silver mine and processing plant located in the Department of Choco in Colombia. Its commercial product is a copper concentrate with gold and silver by-product credits.

For over twenty-three years, the mine had processed, with an historic nominal capacity of 400 tonnes per day, a total of over 1.5 million tonnes of ore at an average head grade of 2.6% copper and an estimated gold grade of 2.5 g/t. In 2018, the operation completed an expansion to a nominal capacity of 1,000 tonnes per day. Copper and gold mineralization at the El Roble property occurs in volcanogenic massive sulfide lenses.

The table below shows the main variables used by management to measure operating performance of the mine: throughput, grade, recovery, metal production and cost.

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## El Roble operating performance

	YTD	Q3	Q2	Q1	YTD	Q3	Q2	Q1
	2025	2025	2025	2025	2024	2024	2024	2024
Production (contained metals)(1)								
Copper (000 lbs)	6,633	2,253	2,161	2,220	9,971	2,912	3,710	3,349
Gold (oz)	5,810	1,847	2,385	1,578	7,107	2,072	2,850	2,185
Silver (oz)	22,475	6,722	10,766	4,988	26,385	8,239	9,972	8,174
Mining								
Material (tonnes)	178,104	61,005	60,633	56,467	203,568	67,869	70,826	64,873
Milling								
Milled (tonnes)	178,377	61,392	62,007	54,978	204,220	67,354	71,079	65,787
Tonnes per day	779	739	830	773	840	856	852	811
Copper grade (%)	1.84	1.83	1.74	1.96	2.41	2.13	2.57	2.52
Gold grade (g/t)	1.69	1.52	2.08	1.44	1.72	1.52	1.95	1.67
Silver grade (g/t)	9.70	7.87	11.01	10.26	8.84	8.70	9.30	8.49
Recoveries								
Copper (%)	91.6	90.8	91.1	93.3	92.0	92.2	92.0	91.8
Gold (%)	60.2	61.3	57.6	62.0	63.0	62.9	64.2	61.7
Silver (%)	41.2	44.7	39.3	39.3	46.0	44.4	47.3	46.3
Concentrate								
Cu concentrate produced (DMT)	17,102	5,749	5,590	5,763	24,719	7,248	9,197	8,274
Copper (%)	17.6	17.8	17.5	17.5	18.3	18.2	18.3	18.4
Gold (g/t)	10.6	10.0	13.3	8.5	8.9	8.9	9.6	8.2
Silver (g/t)	40.9	36.5	48.0	38.5	33.2	35.4	33.7	30.7
Payable copper produced (000 lbs)	6,219	2,120	2,019	2,080	9,372	2,737	3,487	3,148
Cash cost per pound of payable copper produced(2)	2.50	2.74	1.73	3.00	2.13	2.44	1.48	2.57

<sup>&</sup>lt;sup>(1)</sup> May be subject to adjustments due to final settlement and final assays

In Q3-2025, the Company produced 2.3 million lbs of copper, 1,847 oz of gold, and 6,722 oz of silver.

During Q3-2025, the mill operated for 83 days, an increase of 5% compared to 79 days of operation in Q3-2024. Average copper head grades decreased by 14% and gold head-grades were unchanged relative to Q3-2024.

Recoveries decreased to 90.8% (Q3-2024 - 92.2%) for copper and decreased to 61.3% (Q3-2024 - 62.9%) for gold.

Cash costs were \$179.23 per tonne of processed ore (up 23% from Q3-2024 – \$145.34) and \$2.74 per pound of payable copper produced (up 12% from Q3-2024 – \$2.44) (refer to non-GAAP Financial Measures). The increase in cash cost per tonne was mainly due to reduced ore extraction in Q3-2025, leading to underused processing capacity, more infill drilling for mine planning, increased costs of preparations and ground support from the transition to the new upper zones of the El Roble mine, and higher costs from unfavorable foreign exchange and inflation. Cash costs per pound of payable copper produced (net of by-product credits) also increased due to lower copper output due to the lower copper grade. The Company expects a gradual improvement in tonnage and grade in the next quarter as more ore mined from the new upper zones, which contain higher grades, is added to the mine plan.

All-in sustaining cash cost per payable pound of copper produced was \$4.87 which was up from \$3.60 in Q3-2024 (refer to non-GAAP Financial Measures). This increase was primarily due to higher sustaining capital expenditures on mine development and mine infrastructure to expand ore extraction from the new upper zones which contain higher grade. Additionally, civil works were undertaken to construct a roofed tailings cover structure to support dry-stack tailings management.

Cash used for capital expenditure activities at El Roble mine during Q3-2025 was \$2.3 million (Q3-2024 - \$1.2 million), primarily due to mine (underground) development, and near-mine (underground) exploration drilling.

Mining in Q3-2025 focused primarily on the Zeus ore body, with some activity in Maximus, Goliat and Principal. Ore was sourced from primary and secondary stopes, between levels 1,697 and 2,158.

<sup>(2)</sup> Net of by-product credits (refer to non-GAAP Financial Measures)

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## **Concentrate Inventory**

	Q3	Q3	YTD	YTD
Amounts in dry metric tonnes	2025	2024	2025	2024
Opening inventory	969	10,627	6,169	8,227
Production	5,749	7,248	17,102	24,719
Sales	-	(11,936)	(16,311)	(26,922)
Adjustments	(99)	(116)	(341)	(201)
Closing inventory	6,619	5,823	6,619	5,823

Production is trucked routinely from the El Roble mine to the port of Buenaventura, where 10,000 wet metric tonnes (WMT) of concentrate can be stored at the Company's warehouse. Since the cost of shipping and freight is directly related to the size of the lot to be shipped, the Company plans to sell lots closer to 10,000 WMT.

The Company recognizes revenue from provisional invoicing when the risks and rewards of ownership are transferred to the customer, which under the current off-take agreement is when the Company loads the concentrate onto the performing vessel at the port of Buenaventura, Colombia. As final settlement may occur several months after the provisional invoicing, changes in metal prices during the quotation period may have a material impact on the revenue ultimately recognized.

The number of shipments the Company can export in any given quarter depends on several variables some of which the Company does not control, hence there may be an inherent variability in tonnes shipped and revenue recognized from quarter to quarter. Given the Company's revenue recognition policy and shipment schedule, the concentrate produced in any given quarter may not be immediately reflected in its revenue. The timing difference between concentrate produced and revenue recognized tends to decrease significantly when viewed on a yearly basis.

In Q3-2025, the Company carried forward 969 DMT from the previous quarter, produced 5,749 DMT and sold no DMT of concentrate; the difference (after inventory adjustments) of 6,619 DMT is the concentrate inventory carried over to Q4-2025. All of the DMT produced in Q3-2025 was subsequently sold in October 2025 (Q4-2025).

### **Exploration at El Roble**

During Q3-2025, a total of 2,541 meters were drilled across 20 diamond drill holes, distributed among three key areas:

- Approximately 1,166 meters were drilled between the 2,000 and 2,100 levels to identify remnant zones of the old mining
  operations in the Principal and Chivos sectors.
- Another 803 meters were completed between the 1,700 and 2,000 levels to define mineral resources within the Andromeda orebody.
- The remaining 572 meters were dedicated to exploration drilling between the 2,000 and 2,100 elevations, south of the El Roble mine.

No regional exploration drilling was carried out during Q3-2025.

On April 30, 2024, the Company announced an updated mineral resource and reserve estimate for the El Roble Mine located in Colombia, prepared under National Instrument 43-101 standards, with an effective date of March 12, 2024. Measured and Indicated Mineral Resources (inclusive of Mineral Reserves) are estimated at 881 thousand tonnes averaging 3.40% Cu, and 2.98 g/t Au. Proven and Probable Mineral Reserves are estimated at 828 thousand tonnes averaging 2.49% Cu, and 2.20 g/t Au. A conversion rate of 88% of Measured and Indicated resources to Proven and Probable reserve categories was applied over the current resource estimate. Life of Mine is extended until the first quarter of 2027. More information can be found on the Company's press release dated April 30, 2024, available on SEDAR+ and on the Company's website.

# LA PLATA OVERVIEW

The La Plata project is a gold rich volcanogenic massive sulphide deposit that was the subject of small-scale mining from 1975-1981 by Outokumpu Finland. The project benefits from a modern drill and exploration database which was completed by Cambior Inc. from 1996-1999, Cornerstone Capital from 2006-2009 and Toachi from 2016-2019.

Historic resources based on drilling by Cambior and Cornerstone were estimated at 913,977 tonnes grading 8.01 grams gold per tonne, 88.3 grams silver per tonne, 5.01% copper, 6.71% zinc and 0.78% lead per tonne in the inferred category. More recently, Toachi Mining completed a PEA estimating an inferred resource of 1.85 million tonnes grading 4.10 grams gold per tonne, 50.0 grams silver per tonne, 3.30% copper, 4.60% zinc and 0.60% lead per tonne.

The La Plata mining concession is until 2049. The La Plata project consists of two concessions covering a total area of 2,235 hectares along its 9-kilometer length, which contains known mineralization in two VMS lenses and nine priority exploration targets.

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In May 2022 the Company received the technical approval of its Environmental and Social Impact Assessment ("ESIA") study for the project and the Ministry of Environment, Waters and Ecological Transition (MAATE) initiated the socialization of the ESIA, through an environmental public consultation process, as an important step for the issuance of the environmental license for the La Plata project. However, on July 31, 2023, the Constitutional Court in Ecuador, admitted for processing a claim of the Confederation of Indigenous Nationalities of Ecuador (CONAIE) and other complainants, provisionally suspending Executive Decree No 754 signed on May 31, 2023, that regulates environmental consultations for all public and private industries and sectors in Ecuador – not limited to extractive industries. The La Plata environmental consultation process was, as result put on pause until a ruling was made from the Constitutional Court in Ecuador. On November 17, 2023, the Ecuadorian Constitutional Court ruled the Executive Decree 754 was unconstitutional but decided to maintain the decree in force until the Ecuadorian National Assembly enacts this procedure into Organic Law. Until the Assembly passes the necessary organic law, the temporary suspension of the Decree was revoked by the Constitutional Court and the Decree remains in effect. This allows many projects across all industries and sectors, including La Plata, to resume their respective consultation process, which MAATE reinitiated for La Plata during Q1-2024.

On March 22, 2024, the mayor of the Canton of Sigchos, CONAIE and other complainants (the "Claimants") filed a constitutional protective action against MAATE and other governmental entities, challenging the environmental consultation process that was being conducted by MAATE which is an important step for the issuance of the La Plata environmental license. The protective action was accepted by the Court on March 25, 2024, and the Court proceeding was carried out in the Judicial Unit of the Canton of Sigchos, in the province of Cotopaxi, Ecuador, between May 20, 2024, and July 9, 2024. On August 2, 2024, the Court issued a binding oral ruling, rejecting the Protective Action filed by the Claimants. The Court concluded that the consultation process conducted by MAATE complied with applicable legal requirements, did not constitute rights violations, and removed the cautionary measures previously applied. The court issued the ruling in writing on August 5, 2024. After the Court's ruling, the Claimants advised the Court of their intention to appeal the Court's decision. The appeal was dismissed by the Provincial Court of Justice of Cotopaxi in August 2025. Following this loss, the claimants filed three separate injunctions with the Constitutional Court. These injunctions have not yet been admitted by the court.

On September 3, 2025, the Company announced that MAATE successfully concluded the Community Participation Process for Environmental Consultation as a final step in the process prior to granting the Environmental License for exploitation. On September 17, 2025, CMLP signed an Investment Protection Agreement with the Ecuadorian State for the development of the La Plata mining project covering a total investment of \$158 million.

On July 2, 2024, the Company reported results of the Feasibility Study for La Plata prepared in accordance with National Instrument 43-101 Standards and filed on SEDAR+ on August 14, 2024. The Study highlights included:

- Initial Probable Mineral Reserves for the La Plata project 2.51 Mt with an average grade of 1.59% Cu, 2.28 g/t Au, 30.41 g/t Ag, and 2.18% Zn.
- Updated Indicated Resources of 2.345 Mt with an average grade of 2.13% Cu, 2.98 g/t Au, 40 g/t Ag, 3.05% Zn and Inferred Resources of 380 Kt at average grade of 0.96% Cu, 1.75 g/t Au, 38 g/t Ag, 2.29% Zn.
- Average annual production of 9.71 Mlbs Cu, 15,929 oz Au, 226,299 oz Ag, and 13.25 Mlbs Zn in concentrates over 8.1 years Life of Mine ("LOM")
- Initial Capex of US\$91 Million, including a 9.8% contingency
- Average AIC of US\$2.70 per payable lb of Cu equivalent produced over LOM (referred to Non-GAAP Financial Measures)
- After Tax NPV of US\$93M at a 5% discount rate and an IRR of 25.1%
- Underexplored VMS camp, currently identified resources are contained in only 1.6% of total land package

# **Exploration at La Plata**

In Q3-2025, the Company incurred \$0.7 million (Q3-2024 - \$0.9 million) in expenditure at La Plata, primarily engineering and permitting activities. No drilling was carried out during Q3-2025.

## **OUTLOOK**

The Company is basing its 2025 guidance on its financial and production plan for the year ending December 31, 2025. Please refer to the Cautionary Note on Forward-Looking Statements at the end of this document. The Company has set the following objectives for 2025:

- Process between 250,000 and 270,000 tonnes.
- A recovery above 91% for copper and 62% for gold.
- Maintain an average copper head grade between 1.9% and 1.95%, reduced from the previous range of 2.1% to 2.3%.
- Maintain an average gold head grade between 1.6 g/t and 1.7 g/t, reduced from the previous range of 2.2 g/t to 2.5 g/t.
- Produce between 24,000 and 25,000 dry tonnes of concentrate, reduced from the previous range of 26,000 to 30,000
- Produce between 4,100 to 4,300 tonnes of copper, reduced from the previous range of 5,200 to 5,500 tonnes.
- Produce between 7,500 to 8,500 ounces of gold, reduced from the prior range of 12,500 to 13,500 ounces.
- Maintain the mill mechanical availability at 95% to reach 330 days worked.
- Receive the environmental license and advance to a construction decision by the end of the year.
- Continue improving the safety and environmental standards.

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### SUMMARY OF QUARTERLY RESULTS

The following table provides selected financial information for the eight quarters up to September 30, 2025, and should be read in conjunction with the Company's consolidated financial statements for the years ended December 31, 2024, and 2023.

	Q3-2	2025	Q2-2025	Q1-2025	Q4-2024
Revenue	\$ (1,274,0	044)	\$ 21,108,812	\$ 19,855,914	\$ 15,177,180
Income (loss) from operations	(2,623,	347)	2,318,744	2,515,347	1,567,507
Net (loss) income for the period <sup>(1)</sup>	(3,734,	155)	2,489,409	(692,330)	(17,291,506)
(Loss) earnings per share - basic and diluted	\$ (0	0.02)	\$ 0.02	\$ (0.01)	\$ (0.14)
Weighted average shares outstanding - basic and diluted	164,744,	534	121,286,185	121,286,185	121,286,185
	Q3-2	2024	Q2-2024	Q1-2024	Q4-2023
Revenue	\$ 24,599,0	601	\$ 10,860,467	\$ 17,818,115	\$ 17,252,368
Income (loss) from operations	4,194,0	808	891,086	1,292,845	(4,850,756)
Net (loss) income for the period <sup>(1)</sup>	1,104,	177	(506,770)	(433,643)	(3,956,133)
(Loss) earnings per share - basic and diluted	\$ 0	0.01	\$ (0.00)	\$ (0.00)	\$ (0.03)
Weighted average shares outstanding - basic and diluted	121,286,		121.286.185	121.286.185	121,286,185

<sup>(1)</sup> Income (loss) attributable to equity holders of the Company

In the summary of quarterly results above, there is a variability of the Company's quarterly revenues and incomes from operations due to timing difference between production and shipment schedules (see discussion in "Concentrate inventory"). The Q3-2025 net loss of \$3.7 million attributable to equity holders of the Company was mainly because no concentrate was sold in the quarter. The \$17.3 million net loss attributable to equity holders of the Company in Q4-2024 was primarily due to the \$24.5 million pre-tax loss on the arbitration in Colombia for the royalty dispute with the NMA. The \$4.8 million loss from operations in Q4-2023 was due to a one-time \$5.7 million impairment of mineral properties in Colombia.

# THIRD QUARTER FINANCIAL RESULTS

The third quarter net loss was \$4,131,369 compared to \$1,156,185 net income in Q3-2024, and basic and diluted (loss) income per share was \$(0.02) and \$0.01, respectively. Loss from mining operations was \$1,274,044 (Q3-2024 - \$5,764,448 income), and the Company had loss from operations of \$2,623,347 (Q3-2024 - \$4,194,608 income).

Sales: In Q3-2025, the Company did not complete its third-quarter shipment due to a delay in the arrival of the shipping vessel at the port of departure in Buenaventura, Colombia. The vessel, arriving from Chile to collect our concentrate, was unable to reach the port in Q3-2025 as planned. Consequently, the concentrate produced during the quarter remained in inventory at quarter-end, as the conditions for revenue recognition were not met in the quarter. In Q3-2024, the Company recognized sales of \$24,599,601 and 11,936 dry metric tonnes ("DMT") sold.

The Company's metal concentrates are initially sold at provisional prices based on the prevailing commodity market prices and preliminary weight and metal grade assays at the time of sale. Final prices are set in a period subsequent to the date of sale based on a specified quotational period after delivery and based on final weight and metal grade assays at port of destination. Under the current sales agreement in place since 2023, final pricing for metals concentrates occurs one or four months after the month of sales. In Q3-2025, the Company recorded a \$1,274,044 negative adjustment to provisional pricing, reflecting updated mark-to-market metal price, weight and gold grade assay results at port of destination, related to the previous quarter (Q2-2025) shipment.

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	September 30,	September 30,
Three months ended	2025	2024
Sales and realized prices		
Concentrate sold	\$ -	\$ 24,493,624
Provisional pricing adjustments <sup>(1)</sup>	(1,274,044)	105,977
Sales per financial statements	\$ (1,274,044)	\$ 24,599,601
Copper		
Provisional sales (000's lbs)	-	4,695.9
Realized price (\$/lb)	-	4.30
Net realized price (\$/lb) <sup>(2)</sup>	-	4.03
Gold		
Provisional sales (oz)	-	3,427
Realized price (\$/oz)	-	2,574
Net realized price (\$/oz) <sup>(2)</sup>	-	1,595
Silver		
Provisional sales (oz)	-	13,794.7
Realized price (\$/oz)	-	32.82
Net realized price (\$/oz) <sup>(2)</sup>	-	6.31

<sup>(1)</sup> Include adjustments for mark-to-market price, forward sale arrangements, final weight and metal grade assays at port of destination, not used in realized price calculations

Cost of sales for Q3-2025 was \$Nil (Q3-2024 - \$18,835,153) as no concentrate was shipped during the quarter.

**General and administrative** ("G&A") expenses for Q3-2025 were lower than the comparative period consisting of the following components:

		Th	ree	months end	led		Three months ended							
		September 30, 2025				September 30, 2024								
	O	perations	Corporate		Total	0	Operations		orporate		Total			
Amortization	\$	9,921	\$	-	\$	9,921	\$	43,330	\$	7,279	\$	50,609		
General and administrative		155,404		136,924		292,328		70,367		163,147		233,514		
Professional fees		205,233		37,284		242,517		339,417		147,888		487,305		
Salaries and benefits		328,229		216,392		544,621		367,655		331,912		699,567		
Transfer agent and filing fees		-		11,513		11,513		-		11,281		11,281		
	\$	698,787	\$	402,113	\$	1,100,900	\$	820,769	\$	661,507	\$	1,482,276		

Other income and expenses: In Q3-2025, the Company recognized share-based payments expense of \$248,403 (Q3-2024-\$87,564) for stock options and restricted share units ("RSUs") granted in between April 2023 and July 2024, where each has a vesting term over 36 months.

In Q3-2025, the Company recognized interest and finance costs of \$1,015,490 (Q3-2024 – \$696,670) related to its loans payable and the National Mining Agency as well as accretion on decommissioning and restoration provision and lease liabilities, a net realized gain of \$Nil (Q3-2024- \$511,809 loss) on settlements of its derivative instruments, a net unrealized fair value gain of \$Nil (Q3-2024- \$451,290) on its outstanding derivatives, and a foreign exchange gain of \$52,715 (Q3-2024 – \$405,196).

In Q3-2025, the Company recognized a current income tax recovery of \$162,147 (Q3-2024- \$360,801 expense), and a deferred income tax expense of \$707,394 (Q3-2024- \$2,325,629).

# NINE MONTHS FINANCIAL RESULTS

For the nine months ended September 30, 2025, net loss was \$2,254,559 compared to \$365,640 net income during the comparative period, and basic and diluted (loss) income per share was \$(0.01) and \$Nil, respectively. Income from mining operations was \$6,957,334 (2024 - \$11,118,059), and the Company had income from operations of \$2,210,744 (2024 - \$6,378,539).

Sales for the nine months ended September 30, 2025, were \$39,690,682 (2024 - \$53,278,183) from shipping and invoicing 16,311 (2024 – 26,922) DMT of concentrate including final weight and metal grade adjustments and provisional pricing adjustments on prior shipments. The decrease in sales over the comparative period was primarily due to a delay in the arrival of the shipping vessel at the port of departure in Buenaventura, Colombia in Q3-2025, which prevented concentrate sales during the third quarter.

<sup>(2)</sup> Adjusted price net of payable metals deductions, treatment and refining charges, and/or transportation charges

MANAGEMENT'S DISCUSSION AND ANALYSIS

(Expressed in US dollars, unless otherwise indicated)

For the three and nine months ended September 30, 2025 and 2024

The Company's metal concentrates are initially sold at provisional prices based on the prevailing commodity market prices and preliminary weight and metal grade assays at the time of sale. Final prices are set in a period subsequent to the date of sale based on a specified quotational period after delivery and based on final weight and metal grade assays at port of destination. Under the current sales agreement in place since 2023, final pricing for metals concentrates occurs one or four months after the month of sales.

	September 30, September 3	30,
Nine months ended	<b>2025</b> 20	24
Sales and realized prices		
Concentrate sold	<b>\$ 40,809,397</b> \$ 53,715,30	)1
Provisional pricing adjustments <sup>(1)</sup>	<b>(1,118,715)</b> (437,1 <sup>2</sup> )	18)
Sales per financial statements	<b>\$ 39,690,682</b> \$ 53,278,18	33
Copper		
Provisional sales (000's lbs)	<b>6,271.5</b> 10,678	.3
Realized price (\$/lb)	<b>4.45</b> 4.1	19
Net realized price (\$/lb) <sup>(2)</sup>	<b>4.17</b> 3.9	94
Gold		
Provisional sales (oz)	<b>5,408</b> 8,0°	15
Realized price (\$/oz)	<b>3,267</b> 2,3	78
Net realized price (\$/oz) <sup>(2)</sup>	<b>2,657</b> 1,44	14
Silver		
Provisional sales (oz)	<b>24,618.6</b> 29,267	.4
Realized price (\$/oz)	<b>35.61</b> 30.0	9(
Net realized price (\$/oz) <sup>(2)</sup>	<b>11.17</b> 4.7	14

<sup>(1)</sup> Include adjustments for mark-to-market price, forward sale arrangements, final weight and metal grade assays at port of destination, not used in realized price calculations

Cost of sales for the nine months ended September 30, 2025 was \$32,733,348 (2024 - \$42,160,124). The decrease in cost of sales over the comparative period was due to there being no shipment of concentrate in Q3-2025.

**General and administrative** ("G&A") expenses for the nine months ended September 30, 2025 were lower than the comparative period consisting of the following components:

		Nine months ended September 30, 2025				Nine months ended September 30, 2024							
	0	perations	Corporate		porate Total		Operations		(	Corporate		Total	
Amortization	\$	60,301	\$	-	\$	60,301	\$	155,857	\$	24,209	\$	180,066	
General and administrative		485,331		457,569		942,900		639,929		506,715		1,146,644	
Professional fees		878,665		223,517		1,102,182		589,723		329,162		918,885	
Salaries and benefits		997,481		1,215,105		2,212,586		1,122,168		987,015		2,109,183	
Transfer agent and filing fees		-		44,240		44,240		-		44,285		44,285	
	\$	2,421,778	\$	1,940,431	\$	4,362,209	\$	2,507,677	\$	1,891,386	\$	4,399,063	

**Other income and expenses:** During the nine months ended September 30, 2025, the Company recognized share-based payments of \$384,381 (2024 - \$340,457) for stock options and restricted share units ("RSUs") granted in between April 2022 and July 2024, where each has a vesting term over 36 months.

During the nine months ended September 30, 2025, the Company recognized interest and finance costs of \$2,539,719 (2024 - \$2,205,572) related to its loans payable and the National Mining Agency as well as accretion on decommissioning and restoration provision and lease liabilities, a net realized gain \$279,400 (2024 - \$1,324,786 loss) on settlements of derivative instruments and a net unrealized fair value gain of \$Nil (2024 - \$119,732) on its outstanding derivatives, and a foreign exchange loss of \$458,179 (2024 - \$113,128).

During the nine months ended September 30, 2025, the Company recognized a current income tax expense of \$Nil (2024 - \$134,811) and a deferred income tax expense of \$1,746,805 (2024 - \$2,354,334).

# LIQUIDITY AND CAPITAL RESOURCES

As at September 30, 2025, the Company had \$4,884,229 in cash (December 31, 2024 - \$3,055,305) and a working capital deficit of \$13,498,462 (December 31, 2024 - \$11,305,822). Working capital at any specific point in time is subject to many variables, including metals concentrate inventory management, the timing of shipments of metals concentrate, of cash receipts from sales of metals concentrate, and of accounts payable and loan payments.

<sup>(2)</sup> Adjusted price net of payable metals deductions, treatment and refining charges, and/or transportation charges

MANAGEMENT'S DISCUSSION AND ANALYSIS

(Expressed in US dollars, unless otherwise indicated)

For the three and nine months ended September 30, 2025 and 2024

The working capital deficit as of September 30, 2025, included loans and borrowings of \$12,782,272 classified in current liabilities, deferred revenue for advance payments received on inventory of \$10,545,680 and the portion of the Award payable to the National Mining Agency of \$7,110,667 coming due within 12 months. As of September 30, 2025, the Company had \$6,000,000 in long-term loans and borrowings and \$4,736,302 of Award payable to the NMA due beyond one year.

In February 2022, the Company entered into a secured definitive credit agreement with Trafigura PTE. Ltd. for a facility of \$10,000,000 and a term of 30 months (the "Credit Agreement").

In August 2024, the Company and Trafigura PTE. Ltd. amended the Credit Agreement, extending the maturity date of the credit facility from August 8, 2024, to July 31, 2026, with the following repayment schedule:

- 1. \$650,000 due on January 31, 2025, and April 30, 2025;
- 2. \$700,000 due on July 31, 2025;
- 3. \$950,000 due on October 31, 2025, January 31, 2026, and April 30, 2026; and
- 4. \$5,150,000 due on July 31, 2026.

On April 8, 2025, the Company and Trafigura PTE. Ltd. further amended the Credit Agreement, revising the repayment schedule such that the maturity date for the remaining principal amount of \$8,700,000 was accelerated to June 30, 2025.

On June 27, 2025, the credit agreement was further amended, such that the outstanding principal balance of \$8,700,000 would be repaid in two instalments: \$2,700,000 on July 25, 2025 (PAID) and \$6,000,000 on December 30, 2026.

The principal bears interest at a rate of SOFR plus 7.5%.

In December 2020, the Company entered into an unsecured convertible debenture arrangement with Dundee Corporation ("Dundee") for principal balance of \$6,500,000, which carries an interest rate of 7.0% per annum payable quarterly for five years. The principal balance is convertible into 11,627,907 common shares of the Company at \$0.559 per share. Over the term of the debenture, the Company may, at its option, redeem the debenture, in whole or in part, at par plus accrued and unpaid interest. The debenture matures on December 16, 2025.

The cash flow generated from mining operations will be insufficient to repay the Company's loans and borrowings entirely at maturity. Consequently, the Company must secure additional funds through debt or equity financing to meet these obligations or negotiate to amend or extend their terms.

While additional funds will be required in order to repay the Company's loans, management believes that existing cash, cash flow generated from operations, and metal concentrate sales can fund the Award payments to the National Mining Agency, current operational requirements and capital projects. If future circumstances require more cash, and management chooses not to alter the Company's plans, external financing may be needed. To date, the Company has relied on a combination of equity financing and loans for acquisitions, expansions, and operations. Capital markets may not be receptive to new equity or debt offerings. The Company's growth and success depends on external financing, which may not be available on favorable terms.

## Third quarter liquidity and capital resources

During Q3-2025, cash decreased by \$2,457,522. The decrease was due to net cash of \$469,659 and \$46,867 provided by financing and operating activities, respectively, which were offset by \$2,959,298 used in investing activities. Exchange rate changes had a negative impact on cash of \$14,750.

## Operating activities

During Q3-2025, net cash provided by operating activities amounted to \$46,867, which included operating cash outflows before changes in non-cash operating working capital items of \$1,795,409 and changes in non-cash working capital items of \$1,842,276. Non-cash working capital changes included the effects of an increase in accounts payable and accrued liabilities of \$1,237,055, inventories of \$10,981,280 and deferred revenue for advance payments received on inventory of \$10,500,000 which was settled in October 2025 following the sale of inventory to the customer, offset by a decrease in receivables of \$745,324 and prepaid expenses of \$341,177.

# Investing activities

Cash used in investing activities during Q3-2025 totaled \$2,959,298. The Company paid \$1,456,660 towards mine (underground) development and \$405,438 towards exploration inside the mine at El Roble, \$395,422 on plant and equipment additions at El Roble and \$42,756 towards reclamation activities at El Roble. Additionally, the Company paid \$659,022 on permitting and engineering activities at La Plata.

MANAGEMENT'S DISCUSSION AND ANALYSIS

(Expressed in US dollars, unless otherwise indicated)

For the three and nine months ended September 30, 2025 and 2024

## Financing activities

Cash provided by financing activities during Q3-2025 amounted to \$469,659. The Company withdrew \$3,970,000 from its short-term credit facilities in Colombia and repaid \$4,481,169 of principal of these short-term credit facilities and repaid \$2,700,000 toward its loan with Trafigura. Additionally, the Company made payments of \$619,365 towards interest on loans, and \$201,340 on leases at El Roble. The Company also completed an equity raise, whereby \$4,760,128 and \$25,817 was provided through shares issued for cash and the exercise of warrants, respectively, partially offset by \$284,412 in share issue costs.

## Nine months liquidity and capital resources

During the nine months ended September 30, 2025, cash increased by \$1,828,924. The increase was due to net cash of \$15,809,704 provided by operating activities, partially offset by \$10,055,315 and \$3,927,875 used in investing and financing activities, respectively. Exchange rate changes also had a positive impact on cash of \$2,410.

### Operating activities

During the nine months ended September 30, 2025, net cash provided by operating activities totaled \$15,809,704, which included operating cash inflows before changes in non-cash operating working capital items of \$8,465,743, and cash outflows from changes in non-cash working capital items of \$7,343,961. Non-cash working capital changes included an increase in inventories of \$5,701,343, and deferred revenue for advance payments received on inventory of \$10,500,000 which was settled in October 2025 following the sale of inventory to the customer, as well as accounts payable and accrued liabilities of \$2,224,004, offset by and a decrease in receivables of \$212,727 and prepaid expenses of \$108,573.

## Investing activities

During the nine months ended September 30, 2025, net cash used in investing activities totaled \$10,055,315. The Company paid \$3,506,333 towards mine (underground) development, a non-sustaining capital cost \$441,283 related to the release of pledged concentrate and renewal of the mining title, \$528,016 towards exploration inside the mine at El Roble, \$196,570 on regional exploration, and \$651,811 on plant and equipment additions at El Roble. Additionally, the Company paid \$1,875,709 on permitting and engineering at La Plata, \$105,514 on reclamation activities at El Roble, \$3,029,479 to the National Mining Agency, offset by \$279,400 received on settlements of derivative instruments.

# Financing activities

During the nine months ended September 30, 2025, net cash used in financing activities totaled \$3,927,875. The Company withdrew \$9,509,000 from its short-term credit facilities in Colombia and repaid \$11,989,000 of principal of these short-term credit facilities and repaid \$4,000,000 toward its loan with Trafigura. Additionally, the Company made payments of \$1,293,203 towards interest on loans, and \$656,205 on leases at El Roble. The Company also completed an equity raise, whereby \$4,760,128 and \$25,817 was provided through shares issued for cash and the exercise of warrants, respectively, partially offset by \$284,412 in share issue costs.

## TRANSACTIONS WITH RELATED PARTIES

The Company considers key management personnel to include its management, outside directors, and any entity controlled by them. The aggregate value of transactions (included in general and administrative expenses and share-based payments) and outstanding balances relating to key management personnel were as follows:

	Salary	SI	hare-based	
Nine months ended September 30, 2025	or fees		payments	Total
Management <sup>(1)</sup>	\$ 1,120,145	\$	217,444	\$ 1,337,589
Directors	123,267		39,853	163,120
	\$ 1,243,412	\$	257,297	\$ 1,500,709
	Salary	S	hare-based	
Nine months ended September 30, 2024	or fees		payments	Total
Management	\$ 892,745	\$	219,045	\$ 1,111,790
Directors	102,593		63,952	166,545
	\$ 995,338	\$	282,997	\$ 1,278,335

<sup>(1)</sup> Includes \$386,100 of severance

As at September 30, 2025, the Company had \$1,107,010 (December 31, 2024 - \$701,485) due to directors and management related to remuneration and performance-based remuneration and termination severance, which have been included in accounts payable and accrued liabilities.

MANAGEMENT'S DISCUSSION AND ANALYSIS (Expressed in US dollars, unless otherwise indicated)
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### **FINANCIAL INSTRUMENTS**

The Company enters into derivative instruments from time to time in the normal course of business in order to manage its exposure to fluctuations in copper price, gold price, and the Colombian peso/US dollar exchange rate. The Company does not enter into or trade derivative instruments for speculative purposes. The Company has not applied hedge accounting to these derivative transactions and are measured at fair value at the end of each reporting period based on the terms of the arrangements and the expected settlement prices and/or rates. Any resulting mark-to-market adjustments have been recognized in derivative instruments on the consolidated adjustment of \$\frac{1}{3}\text{in Joseph Position} \text{ During the nine months ended September 30, 2025, the Company recognized a net fair value adjustment of \$\frac{1}{3}\text{Ni} (2024 - \\$119,732 gain) on its derivative instruments, and a net realized gain of \$279,400 (2024 - \loss of \$1,324,786) on the settlement of its derivative instruments.

The Company has entered into zero-cost non-deliverable currency forward arrangements with local Colombian banks between the US dollar and Colombian peso. Each arrangement is net settled based on the difference between the market exchange rate and the contracted settlement rate, where the Company receives (or pays) proceeds if the contracted settlement rate is above (or below) the market exchange rate to purchase Colombian peso. As at September 30, 2025, the Company had no outstanding forward arrangements to convert United States dollars into Colombian pesos at a negotiated exchange rate (December 31, 2024 - \$5,835,000 resulting in a net liability of \$26,732). During the nine months ended September 30, 2025, the Company had a net realized gain of \$279,400 (2024 - \$7,252 loss) on the settlement of its currency forward arrangements.

The Company has entered into zero-cost commodity derivative arrangements with Auramet International LLC. These arrangements are net settled based on the difference between the market price and the contracted settlement price, where the Company receives (or pays) proceeds if the contracted settlement price is above (or below) the market price. As at September 30, 2025, the Company had no outstanding sale arrangements and a carrying amount of \$Nil (December 31, 2024 - \$Nil). During the nine months ended September 30, 2025, the Company had a net realized loss of \$Nil (2024 - \$1,317,534) on the settlement of its commodity derivative arrangements.

The Company's Level 2 fair valued financial instruments included trade receivable from provisional sales and derivative instruments; and no Level 3 financial instruments are held. Trade receivable from provisional sales of metals concentrate includes provisional pricing, and final price and assay adjustments. Derivative instruments are forward arrangements that were valued using pricing models, which require a variety of inputs, such as expected copper prices, gold prices, and foreign exchange rates. The trade receivable from sales of metals concentrate and derivative instruments are valued using observable market commodity prices. The Company's exercise price of its share purchase warrants and conversion price on the convertible debentures are denominated in Canadian dollars or at a set exchange rate.

# CONTINGENCY AND COMMITMENT

On December 29, 2021, the Company's operating subsidiary, Minera El Roble S.A., entered into an agreement (the "Agreement") with the NMA to resolve a royalty dispute. Under the terms of the Agreement, both parties committed to settling the matter through binding arbitration in Colombia. Additionally, as part of the Agreement, the Company entered a five-year payment plan (the "Payment Plan") with the NMA, which was amended in June 2022, to pay for the disputed royalties in biannual instalments over five years including interest at a 6% annual rate.

On March 7, 2025, the arbitration tribunal at the Center for Arbitration and Conciliation of the Bogota Chamber of Commerce ruled in favor of the NMA, requiring the Company to back pay copper royalties since 1994 (the "Award"). On April 9, 2025, the tribunal clarified that the payment of the Award be made within the timeframe outlined in the Payment Plan, and as a result, on May 12, 2025, the Company and the NMA adjusted the Payment Plan accordingly to account for the Award and for previous payments made by the Company under the Payment Plan, indexed for inflation and interest. As at September 30, 2025, the outstanding balance owed by the Company to the NMA pursuant to the Payment Plan is \$11,569,562 plus interest accrued of \$277,407 (COP\$46 billion), payable in 3 biannual installments (Note 10). During the nine months ended September 30, 2025, the Company paid \$3,029,479 plus interest of \$132,833 (COP\$13 billion) and on November 4, 2025, the Company paid \$2,119,323 plus interest of \$348,562 (COP\$10 billion) of the arbitration award payable pursuant to the Payment Plan with the NMA.

On May 23, 2025, the Company and the NMA executed a new 30-year mining agreement and related title for the El Roble mine. Additionally, the metal concentrate inventory previously pledged as security in favor of the NMA was released from the pledge and sold by the Company in June 2025.

# **CRITICAL ACCOUNTING ESTIMATES AND JUDGMENTS**

The preparation of consolidated financial statements in conformance with IFRS requires management to make estimates, judgments and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, income and expenses. Actual results may differ from these estimates. Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognized in the period in which the estimates are revised and in any future periods affected.

For full details on the critical accounting estimates and judgments affecting the Company, please refer to the Company's audited annual consolidated financial statements and notes for the year ended December 31, 2024.

MANAGEMENT'S DISCUSSION AND ANALYSIS (Expressed in US dollars, unless otherwise indicated)
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### **OFF-BALANCE SHEET ARRANGEMENTS**

As of the date of this MD&A, the Company does not have any off-balance sheet arrangements that have, or are reasonably likely to have, a current or future effect on the results of operations or financial condition of the Company, including, and without limitation, such considerations as liquidity and capital resources.

## PROPOSED TRANSACTIONS

There are no proposed transactions of a material nature being considered by the Company at the current time.

### SHARE POSITION AND OUTSTANDING WARRANTS AND OPTIONS

As of the date of this MD&A (November 18, 2025), the Company had 180,506,552 common shares and 58,741,788 warrants issued and outstanding. There were also 14,310,622 stock options outstanding with expiry dates ranging from April 20, 2026 to October 9, 2030.

#### **NON-GAAP FINANCIAL MEASURES**

Cash cost per pound of payable copper produced and cash cost per tonne of processed ore are key performance measures that management uses to monitor performance. In addition, cash costs are an industry standard method of comparing certain costs on a per unit basis; however, these do not have a standardized meaning and may differ from methods used by other companies with similar descriptions. Management believes that certain investors use these non-GAAP financial measures to evaluate the Company's performance. These performance measures have no meaning under IFRS and, therefore, amounts presented may not be comparable to similar data presented by other mining companies.

The Company believes that "all-in sustaining cash cost" and "all-in cash cost" better meet the needs of analysts, investors, and other stakeholders of the Company in understanding the cost associated with producing copper, the economics of copper mining, the Company's operating performance, and the Company's ability to generate free cash flow from current operations and on an overall company basis.

The Company, in conjunction with an initiative undertaken within the gold mining industry, has adopted an all-in sustaining cost-performance measure; however, this performance measure has no standardized meaning. The Company conformed its all-in sustaining definition to that set out in the guidance note released by the World Gold Council ("WGC", a non-regulatory market development organization for the gold industry whose members comprise global senior gold mining companies) on June 27, 2013, and that came into effect January 1, 2014.

All-in sustaining cash cost ("AISC") and all-in cash cost ("AIC") are intended to provide additional information only and do not have standardized definitions under the IFRS and should not be considered in isolation or as a substitute for measures of performance prepared in accordance with the IFRS. These measures are not necessarily indicative of operating profit or cash flow from operations as determined under the IFRS. Although the WGC has published a standardized definition, companies may calculate these measures differently.

All-in sustaining cost includes total production cash costs incurred at the Company's mining operations, which form the basis of the Company's by-product cash costs. Additionally, the Company includes general and administrative ("G&A") expenses, share-based payments, accretion of decommissioning and restoration provision ("ARO"), sustaining capital expenditures, and royalties. All-in cash cost includes all of the above plus non-sustaining capital expenditures (including initial construction capital expenditures when applicable) and brownfield exploration expenditures.

The Company believes that this measure represents the total costs of producing copper from operations and provides the Company and stakeholders of the Company with additional information on the Company's operational performance and ability to generate cash flows. As the measure seeks to reflect the full cost of copper production from operations, new project capital is not included. Certain other cash expenditures, including tax payments, dividends, and financing costs, are also not included. The Company reports this measure on a payable copper pound produced basis, net of by-product credits.

MANAGEMENT'S DISCUSSION AND ANALYSIS

(Expressed in US dollars, unless otherwise indicated)

For the three and nine months ended September 30, 2025 and 2024

# El Roble mine cash cost

The following table presents a reconciliation of cash cost per tonne of processed ore and cash costs per pound of payable copper produced to cost of sales in the consolidated financial statements for the three and nine months ended September 30, 2025:

	Q3		Q3		YTD		YTD
Expressed in \$000's	2025		2024		2025		2024
Cash cost per tonne of processed ore							
Cost of sales <sup>(1)</sup>	\$ -	\$	18,835	\$	32,733	\$	42,160
Add / subtract							
Change in concentrate inventory	12,878		(5,031)		5,584		(1,999)
Depletion and amortization in concentrate inventory	(1,875)		1,058		(175)		1,412
Commercial and government royalties	-			(1,308)			(2,983)
Depletion and amortization in cost of sales	-		(3,765)		(5,075)		(8,952)
Aggregate cash cost	11,003		9,789		30,919		29,638
Total processed ore (tonnes)	61,392		67,354		178,377		204,220
Cash cost per tonne of processed ore (\$/t)	\$ 179.23	\$	145.34	\$	173.34	\$	145.13
Mining cost per tonne	\$ 90.37	\$	60.89	\$	83.23	\$	62.59
Milling cost per tonne	34.21		33.45		35.40		31.96
Indirect cost per tonne	49.09		42.37		47.04		40.51
Distribution cost per tonne	5.56		8.63		7.67		10.07
Total production cost per tonne of processed ore (\$/t)	\$ 179.23	\$	145.34	\$	173.34	\$	145.13

<sup>&</sup>lt;sup>(1)</sup> Includes depletion, amortization, selling expenses, government royalties and mining taxes.

	Q3		Q3		YTD	YTD	
Expressed in \$000's	2025		2024		2025	2024	
Cash costs per pound of payable copper produced							
Aggregate cash cost (above)	\$ 11,003	\$	9,789	\$	30,919	\$ 29,638	
Add / subtract							
By-product credits (2)	(5,919)		(4,684)		(17,475)	(14,913)	
Copper treatment and refining charges (2)	255		911		775	3,104	
Transportation charges <sup>(2)</sup>	461		674		1,320	2,108	
Cash cost applicable to payable copper produced	5,800		6,690		15,539	19,937	
Add / subtract							
Commercial and government royalties (2)	1,256		1,308		3,404	3,371	
G&A expenses	1,090		1,432		4,301	4,219	
Share-based payments	248		87		384	340	
Accretion of ARO	79		69		237	206	
Sustaining capital expenditures <sup>(3)</sup>	1,852		278		4,030	626	
All-in sustaining cash cost	10,325		9,864		27,895	28,699	
Add / subtract							
Non-sustaining capital expenditures (3)	405		857		969	2,893	
Brownfields exploration expenditures (3)	-		45		312	696	
All-in cash cost	10,730		10,766		29,176	32,288	
Total payable copper produced (000's lbs)	2,120		2,737		6,219	9,372	
Per pound of payable copper produced (\$/lb)							
Cash cost, net of by-product credits	\$ 2.74	\$	2.44	\$	2.50	\$ 2.13	
All-in sustaining cash cost	\$ 4.87	\$	3.60	\$	4.49	\$ 3.06	
All-in cash cost	\$ 5.06	\$	3.93	\$	4.69	\$ 3.45	
Cash margin <sup>(4)</sup>	\$ 1.91	\$	1.86	\$	1.95	\$ 2.06	

<sup>(2)</sup> As there was no sale in Q3-2025, the figures presented have been estimated based on the production information available as of the date of this MD&A.

<sup>(3)</sup> Amounts presented on a cash basis.

<sup>(4)</sup> Cash margin is calculated with (a) the realized price per pound of copper (as there was no sale in Q3-2025, the copper price as at September 30, 2025 was used), less (b) the cash cost, net of by-product credits, per pound of payable copper produced.

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Given the nature of the Company's metals concentrate management believes providing the cash cost on a co-product basis, presented in the following table, will enhance the reader's understanding of the Company's cash cost structure.

	Q3		Q3		YTD		YTD	
Expressed in \$000's	2025		2024		2025		2024	
Aggregate cash production cost	\$ 11,003	\$	9,789	\$	30,919	\$	29,638	
Cash cost per pound of payable copper produced								
Cash cost attributable to copper production (5)(6)	\$ 6,075	\$	7,605	\$	18,666	\$	23,239	
Add / subtract								
By-product credit from silver <sup>(6)</sup>	(53)		(36)		(204)		(78)	
Copper treatment and refining charges (6)	255		911		775		3,104	
Transportation charges <sup>(6)</sup>	254		524		799		1,647	
Cash cost applicable to payable copper produced	6,531		9,004		20,036		27,912	
Total payable copper produced (000's lbs)	2,120		2,737		6,219		9,372	
Cash cost per pound of payable copper produced (\$/lb)	\$ 3.08	\$	3.29	\$	3.22	\$	2.98	
Cash cost per ounce of payable gold produced								
Cash cost attributable to gold production <sup>(5)(6)</sup>	\$ 4,928	\$	2,184	\$	12,253	\$	6,399	
Add / subtract								
Gold refining charges (6)	44		35		131		112	
Transportation charges <sup>(6)</sup>	206		150		521		461	
Cash cost applicable to payable gold produced	5,178		2,369		12,905		6,972	
Total payable gold produced (oz)	1,718		1,898		5,398		6,511	
Cash cost per ounce of payable gold produced (\$/oz)	\$ 3,014	\$	1,249	\$	2,391	\$	1,071	

<sup>(5)</sup> If copper and gold for the EI Roble mine were treated as co-products, the allocation of aggregate cash production cost between copper and gold production is based on provisional invoice(s) issued and revenue (net of treatment and refining charges) recognized in the respective reporting periods

## **QUALIFIED PERSONS**

Mr. Thomas Kelly (SME Registered Member 1696580), advisor to the Company, Mr. Garth Graves, P. Geo. Consulting Geologist, are qualified persons under National Instrument 43-101 standards and are responsible for ensuring that the technical information contained in this MD&A is an accurate summary of the original reports and data provided to or developed by the Company.

## **RISK FACTORS**

The Company is exposed to many risks in conducting its business, including but not limited to metal price risk as the Company derive its revenue from the sale of copper, gold, and silver; credit risk in the normal course of business; currency risk as the Company reports its financial statements in US dollars whereas the Company operates in jurisdictions that conducts its business in other currencies. For details of these risks, please refer to the risk factors set forth in the Company's Annual Information Form for the year ended December 31, 2023, which can be found under the Company's corporate profile on SEDAR+ at www.sedarplus.ca.

## Metal price risk

The Company is exposed to metals price risk given that its revenues are derived from the sale of metals through its metals concentrate products, the prices for which have been historically volatile. Consequently, the economic viability of the Company's mineral property may be adversely affected by fluctuations in metals prices. For concentrate sold during the nine months ended September 30, 2025, a 10% change in copper and gold prices would result in an increase/decrease of approximately \$2,402,000 and \$1,852,000, respectively in the Company's pre-tax income or loss on an annualized basis, respectively.

## Credit risk

Credit risk is the risk of an unexpected loss if a customer or third party to a financial instrument fails to meet its contractual obligations. The Company's cash is held through large Canadian, international and foreign national financial institutions. All of the Company's trade receivables from concentrate sales are held with a large international metals trading company. The Company mitigates this risk by transacting only with reputable financial institutions and requiring provisional payments of 90% of the value of the concentrate shipped to a single well-known buyer. The carrying amount of financial assets recorded in the financial statements represents the Company's maximum exposure to credit risk. The Company believes it is not exposed to significant credit risk and overall, the Company's credit risk has not declined significantly from the prior year.

<sup>(6)</sup> As there was no sale in Q3-2025, the figures presented have been estimated based on the production information available as of the date of this MD&A.

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### Interest rate risk

The Company is exposed to interest rate risk on its variable rate debt facilities. Variable interest rates are based on the SOFR plus a fixed-margin. The Company does not enter into derivative contracts to manage this risk. As at September 30, 2025, a 10% change in SOFR and/or LIBOR would result in an increase/decrease of approximately \$304,000 in the Company's pre-tax income or loss on an annualized basis based on the loan and credit facilities used.

### Liquidity risk

Liquidity risk is the risk that the Company will not be able to meet its financial obligations as they fall due. The Company manages liquidity risk by continuing to monitor forecasts and actual cash flows. The Company has in place a planning and budgeting process to help determine the funds required to support the Company's normal operating requirements on an ongoing basis and its development plans. The Company strives to maintain sufficient liquidity to meet its short-term business requirements, considering its anticipated cash flows from operations, its holdings of cash, and its committed liabilities. The maturities of the Company's non-current liabilities are disclosed in Notes 9, 10, 11 and 12 of the financial statements. All current liabilities are settled within one year.

The Company expects the following maturities of its financial liabilities, lease obligations, and other contractual commitments, (excluding payments relating to interest) as of September 30, 2025:

	Less than		More than	
	1 year	1 - 2 years	2 years	Total
Accounts payable and accrued liabilities	\$ 12,942,749	\$ -	\$ -	\$ 12,942,749
Loans and borrowings	12,782,272	6,000,000	-	18,782,272
Deferred revenue	10,545,680	-	-	10,545,680
Provision for restricted share units	274,268	85,656	-	359,924
Lease liabilities	588,819	854,889	-	1,443,708
Decommissioning and restoration provision	1,112,538	799,083	1,467,392	3,379,013
Arbitration award payable <sup>(1)</sup>	7,110,667	4,736,302	-	11,846,969
	\$ 45,356,993	\$ 12,475,930	\$ 1,467,392	\$ 59,300,315

<sup>(1)</sup> Refer to Contingency and Commitment section.

The Company will require additional financing to meet its repayment obligations to the Lender on or before September 30, 2025. There can be no assurance that additional financing will be available to the Company on reasonable commercial terms, if at all. The Company may be forced to pursue strategic alternatives such as reducing or delaying capital expenditure, selling assets or operations, seeking additional capital or restructuring or refinance its indebtedness. If these efforts are unsuccessful, it will have a material adverse effect on the Company, the Company's business and financial condition. Further, if the Company were to default on its obligations under the terms of its outstanding indebtedness in the future, the lenders of the secured debt instruments could enforce their security and seize the Company's assets.

# Foreign currency risk

The Company is exposed to the financial risk related to the fluctuation of foreign exchange rates. The Company primarily operates in Canada and Colombia and incurs expenditures in currencies other than the US dollars. Thereby, the Company is exposed to foreign exchange risk arising from currency exposure. Based on the Company's net exposure, as at September 30, 2025, and assuming that all other variables remain constant, a 10% depreciation or appreciation of the US dollar against the Canadian dollar, Peruvian nuevo sol, and Colombian peso would result in an increase/decrease of approximately \$1,502,000 in the Company's pre-tax income or loss.

## **CAUTIONARY STATEMENT ON FORWARD-LOOKING STATEMENTS**

Certain statements contained in this MD&A and any documents incorporated by reference into this MD&A constitute forward-looking statements within the meaning of the U.S. Private Securities Litigation Reform Act of 1995 and Section 21E of the United States Securities Exchange Act of 1934, as amended, and forward-looking information within the meaning of applicable Canadian securities legislation (collectively, "forward-looking statements"). Forward-looking statements express or involve discussions with respect to predictions, expectations, beliefs, plans, projections, objectives, assumptions or future events or performance (often, but not always, identified using words or phrases such as "expects", "is expected", "anticipates", "believes", "plans", "projects", "estimates", "assumes", "intends", "strategies", "targets", "goals", "forecasts", "objectives", "budgets", "schedules", "potential" or variations thereof or stating that certain actions, events or results "may", "could", "would", "might" or "will" be taken, occur or be achieved, or the negative of any of these terms and similar expressions) and are not statements of historical fact. Forward-looking statements relate to, among other things:

- mineral "reserves" and "resources" as they involve the implied assessment, based on estimates and assumptions that the
  resources described exist in the quantities predicted or estimated and can be profitably produced in the future;
- the realization of mineral "reserves" and "resources";
- timing of the completion of construction activities at the Company's properties and their completion on budget;

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- development of the La Plata project and completion of full permitting process on the La Plata project, including finalizing the environmental consultation process;
- production rates at the Company's properties;
- · cash cost estimates;
- timing to achieve full production capacity at the Company's properties;
- unlocking further value of the Company's properties;
- timing for completion of infrastructure upgrades related to the Company's properties;
- timing for delivery of materials and equipment for the Company's properties;
- success in training and retaining personnel;
- the sufficiency of the Company's cash position and its ability to raise equity capital or access debt facilities;
- management's belief that the Company's current operational requirements and capital projects can be funded from existing
  cash and cash equivalents, cash generated from operations, and the available credit facility;
- management's belief that if the Company needs to access the capital markets for additional financial resources, the Company will be able to do so at prevailing market rates;
- · the expected maturities of the Company's financial liabilities, finance leases and other contractual commitments; and
- management's expectation that none of the investigations, claims, and legal, labor and tax proceedings arising in the ordinary course of business will have a material effect on the results of operations or financial conditions of the Company.

Forward-looking statements are necessarily based upon a number of estimates and assumptions that, while considered reasonable by the Company as at the date of such statements, are inherently subject to significant business, economic, social, political and competitive uncertainties and contingencies and other factors that could cause actual results or events to differ materially from those projected in the forward-looking statements. The estimates and assumptions of the Company contained or incorporated by reference in this MD&A which may prove to be incorrect, include, but are not limited to, (1) that all required third party contractual, regulatory and governmental approvals will be obtained for the development, construction and production of its properties, (2) there being no significant disruptions affecting operations, whether due to labor disruptions, supply disruptions, power disruptions, damage to equipment, non-renewal of title to the Company's claims or otherwise; (3) permitting, development, expansion and power supply proceeding on a basis consistent with the Company's current expectations; (4) currency exchange rates being approximately consistent with current levels; (5) certain price assumptions for copper, gold and silver; (6) prices for and availability of fuel oil, electricity, parts and equipment and other key supplies remaining consistent with current levels; (7) production forecasts meeting expectations; (8) the accuracy of the Company's current mineral resource and reserves estimates; (9) labor and materials costs increasing on a basis consistent with the Company's current expectations; (10) assumptions made and judgments used in engineering and geological interpretation; and (11) that additional financing sources will be available on reasonable commercial terms in order for the Company to make scheduled repayments of principal, interest, and any applicable premiums on its outstanding indebtedness. In addition, there are known and unknown risk factors which could cause the Company's actual results, performance or achievements to differ materially from any future results, performance or achievements expressed or implied by the forward-looking statements. Known risk factors include, risks associated with mineral exploration and project development; the need for additional financing; risks associated with the Company's outstanding debt, including the Company's ability to successfully secure additional funds through debt or equity issuances to meet these obligations, including amounts due and payable to the lenders or successfully negotiate to amend or extend their terms; operational risks associated with mining and mineral processing; uncertainty relating to concentrate treatment charges and transportation costs; uncertainty relating to capital and operating costs, production schedules, and economic returns; uncertainties relating to general economic conditions; the Company's substantial reliance on the El Roble mine for revenues; risks related to the integration of businesses and assets acquired by the Company; risks associated with entering into commodity forward and option contracts for base metals production; potential conflicts of interest involving the Company's directors and officers; the Company and/or its directors and officers may be subject to a variety of legal proceedings, the results of which may have a material adverse effect on the Company's business; changes in national and local government legislation, taxation, controls, regulations and political or economic developments in Canada, Colombia, Ecuador or other countries in which the Company does or may carry on business; the possibility of cost overruns or unanticipated expenses; fluctuations in copper, gold and silver prices; risks related to mining title and surface rights and access; uncertainties and risks related to carrying on business in foreign countries; environmental liability claims and insurance; social and environmental activism can negatively impact exploration, development and mining activities; reliance on key personnel; currency exchange rate fluctuations; the mineral exploration industry is intensely competitive; dilution from future equity financing could negatively impact holders of the Company's securities; and other risks and uncertainties, including those described in the "Risks Factors" section in this MD&A.

Although the Company has attempted to identify important factors that could cause actual actions, events or results to differ materially from those described in forward-looking statements, there may be other factors that cause actions, events or results not to be as anticipated, estimated or intended. These forward-looking statements are made as of the date of this MD&A. There can be no assurance that forward-looking statements will prove to be accurate, as actual results and future events could differ materially from those anticipated in such statements. Accordingly, readers are cautioned not to place undue reliance on forward-looking statements. Except as required by law, the Company does not assume the obligation to revise or update these forward-looking statements after the date of this document or to revise them to reflect the occurrence of future unanticipated events.

The Company has not based its production decisions and ongoing mine production on mineral resource estimates, preliminary economic assessments or feasibility studies, and historically such projects have increased uncertainty and risk of failure. Mineral resources that are not mineral reserves do not have demonstrated economic viability.